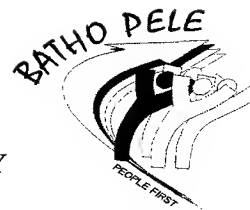




TSWAING LOCAL MUNICIPALITY



Tswaing Local Municipality/Tswaing Plaaslike Munisipaliteit/Pusoselegae ya Tswaing

Head Office: P.O.Box 24 Delareyville 2770 Tel: (053) 948 0900 Fax: (053) 948 1500 e-mail: dlytlc@netactive.co.za
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Sub-Office: P.O.Box 57 Ottosdal 2610 Tel: (018) 571 0002 Fax: (018) 683 0448 e-mail: ottdtlc@gds.co.za

Enquiries:

Ref No:

The Chief Director: Local Government Budget Analysis
National Treasury
Private Bag X115
Pretoria
0001

For attention: Mr Jan Hattingh

Sir

BUDGET AND MTREF FOR THE 2010/11 FINANCIAL YEAR.

Attached is the budget of Tswaing Local Municipality for the above mentioned period. The budget is not fully compliant to the new format due to the following reasons:

- a) The budget was tabled before council on 31 May 2010 in a spreadsheet format.
- b) Since March 2010 the Municipality is under section 139 (1) (b) and an Administrator was appointed in April 2010.
- c) The Administrator suspended the Municipal Manager and CFO in May 2010.
- d) The CFO was responsible and busy compiling the budget and despite enquires, confirmed that the budget process is on target and in the new format.
- e) After the budget was tabled before council on 31st May 2010 it was found that only part of it was on the new format and some of the information was not correct.
- f) The department of Local Government and Traditional Affairs proposed that the budget be reviewed and revised (especially on own income and provision for bad debts) and then be tabled again before or on the 30th June 2010.
- g) The budget was revised with the assistance of the DBSA financial deployee and approved by council on 30 June 2010.
- h) The tables in the new format were then completed as far as possible with the available information.
- i) The municipality received a disclaimer of Audit opinion for the past five years and we are currently busy trying to clear as much of the past five years audit issues as possible, as well as preparing the financial system and information to compile the 2009/10 AFS. It is our intention to submit the 2011/12 budget and MTREF fully compliant to the new format.

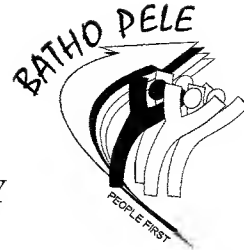
Your understanding will be appreciated

Yours Faithfully

S.Ncobo
Acting Municipal Manager



TSWAING LOCAL MUNICIPALITY



Tswaing Local Municipality/Tswaing Plaaslike Munisipaliteit/Pusoselegae ya Tswaing

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Enquiries:

Ref No:

Quality certificate

I, NCOBO S4, Municipal Manager of Tswaing Local Municipality, hereby certify that the annual budget and supporting documentation have been prepared not fully in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print name NCOBO SONWABO GORDON-GRANT

Municipal manager of Tswaing Local Municipality. NW 382.

Signature [Signature]

Date 2010/08/13

**TSWAING LOCAL MUNICIPALITY BUDGET PRESENTATION
CLLR MAPHULA NONO MOKGETHI
DELAREYVILLE COUNCIL CHAMBER
31 MAY 2010
14H00**

Honourable Speaker Councillor Serame Botswe
Chief Whip Councillor Charles Lolwane
Members of the Executive Committee
Leaders of Political Parties
Honourable Councillors
Administrator Mr T.T Mose
Management
Distinguished guests
Community of Tswaing

It is indeed an honour for me to be afforded an opportunity to present to this august house the budget of our municipality for the financial year 2010/2011. This is truly a significant occasion for me in many ways than one.

First and foremost, I would like us to remember families of our employees who passed on during this year and the family of Cllr Marius Janse Van Rensburg who served this council, from 2000 until he met his untimely death in April 2010.

During those dark hours, I hope you took comfort in the fact that the people of Tswaing and the entire District of Ngaka Modiri Molema stood by you and cried with you throughout your ordeal. None can explain why this has happened, but we must pick ourselves up and carry on.

At this stage, let me please ask that we stand and observe a moment of silence.

May their souls rest in peace.

Hon Speaker, may I set the tone for this session with the words of our Minister in the Presidency who was by then the Minister of Finance, Hon Trevor Manuel, when he was addressing the SALGA Conference in 2007. He said:

“Gathered here tonight are the men and women whose actions and inactions touch the lives of all South Africans. You do this through the policies you make. You touch people’s lives through the decisions you take on how to spend the budgets you pass every year. You affect lives through the by-laws and regulations that you pass from time to time. So you have power. Your actions can change things for better or for worse. Through your actions you can protect the poor and by failing to act you can cause irreparable harm to the most vulnerable.”

Three years later, his words are still of relevance.

This budget is presented just six months before 05 Dec 2010, which marks the tenth anniversary of the democratic, non-racial and developmental local

government systems of South Africa. More importantly is that it affords us time to assess whether the concept of developmental local government has found its real intended objective.

The budget we are delivering today, together with the Integrated Development Programme tabled before this council are tools that are intended to and will assist us to achieve the goals outlined in Section 152 (1) of our Constitution. Subsection (2) continues to edge municipalities to strive to achieve the goals but it must be within its financial and administrative capacity.

These are the tools that will guide us in becoming responsive to the needs of our communities we serve. While they may not satisfy everyone now, they are meant to assist us to take necessary leaps in order to ensure that we make maximum impact to the majority of our communities of Tswaing.

We have now lately as the municipality been faced by many challenges relating to performance and backlog on service delivery and undergoing a lot of changes that may have positive effects on the process of producing the budget and the IDP. The main changes concerned themselves with ensuring that we are running a clean municipality and ensuring that there's committed and competent senior leadership within the administrative arm of the municipality.

Hon. Speaker, allow me an opportunity to make some salient points on the political landscape, which impacts on our work in Tswaing Local Municipality. In December 2009 cabinet approved the Local Government Turnaround Strategy. This plan aims to restore the confidence of the majority of our people in municipalities. It seeks to ensure a functional, responsive, accountable, effective and efficient developmental Local Government.

We have as a municipality adopted our LGTAS on the 14th May 2010 and strongly believe it will assist us in addressing the challenges we are faced with. The implementation of the strategy will be based on the ten point key plans that are:

- To improve the quality and quantity of basic services for all people in terms of water, sanitation, electricity, waste management, roads and disaster.
- Enhance municipal contribution to job creation and sustainable livelihoods through Local Economic Development.
- Deepen democracy through refined ward committee system.
- To have a credible IDP as municipalities.
- Build and strengthen the administrative, institutional and financial capabilities of municipalities.
- The creation of single window of co-ordination.

- Uprooting of corruption, nepotism and maladministration in our system of local government.
- Develop a coherent and cohesive system of governance and a more equitable intergovernmental fiscal system.
- Develop and strengthen a politically and administratively stable system of municipalities.
- Restore the institutional integrity of our municipalities.

I would like to thank the Provincial team that was tasked to assist us in developing a strategy for our municipality. And as we are all aware that sec 139(b) was invoked in our municipality, I trust that the Administrator will ensure that the strategy is well implemented and adhered to with the support of our management employees in general

Hon Speaker, allow me to present to the house our budget for 2010/2011 financial year.

1. The total budget proposed for Tswaing Local Municipality for 2010/2011 is **R179'156' 997.00.**

Allocations to our budget are made up as follows:

Own revenue : R44' 907' 997.00

- Assessment Rates
- Services charges
- Interest received
- Fines
- Licence and permits

Grants and subsidies : R84' 198' 000.00

Ngaka Modiri Molema : R50' 051' 000.00

- Water
- Sanitation
- MIG

2. Total Expenditure to our budget is **R179' 156' 428.00.**

The operational expenditure allocations are made up as follows:

- Salaries – Councillors and Officials
- Bulk services – Water and Electricity
- General Expenses
- Repairs and maintenance
- Contribution to fixed assets
- Contribution to provisions and

- Depreciation

Hon Speaker, the total revenue budget exceed the expenditure budget by R569.00 which indicates that we will have a budget surplus.

3. Capital Projects

Our projects funded from:

- MIG = R17' 434' 000.00
- INEP = R15' 440' 000.00
- NMMDM = R50' 051' 000.00
- EPWP = R870'000.00
- LIBRARY = R360' 000.00

TOTAL = R84' 155' 000.00

4. Proposed Rates Tariffs

The increases being proposed for 2010/2011 financial year are as follows:

Electricity	19%
Water	8% average
Sanitation	
Refuse	
Other user charges	

Hon Speaker, we are aware that our municipal IDP has been rated the lowest and that was hindering us in implementing it effectively thus by providing services to our communities. As evidence to this, questions and comments raised by our communities during the public participation were mostly related to either inability or minimal provision of electricity, water and housing. We will have to Hon Speaker, engage sector departments in addressing issues pertaining to recreational facilities in both rural and urban areas. We are also grateful that the LGTAS and the provincial intervention will assist us in improving and achieving our goals and objectives. We are also relying on our Hon. Councillors to assist us on encouraging our people to pay for the services we are rendering to them. That revenue in return can assist us in improving on service delivery.

Hon Speaker, we are grateful to share with our communities the joy, passion and excitement of the Fifa World Cup, the first to be hosted on African Soil. We are left with only 11 days before the official kick-off and South Africans are continuing to embark on continuous final count down celebrations. Let me take this opportunity to commend and congratulate our leaders of the ruling party, African National Congress. Without their visionary leadership and also the sacrifices of the masses of our people, South Africa would not be hosting this World Cup. This is our time. South Africa, ke nako. Let's make this World Cup the most memorable one.

FEEL IT. IT IS HERE!

Hon Speaker, let me take this opportunity and present to your council our Budget for the financial year 2010/2011 and the IDP for the financial year 2010/2011 for approval.

I Thank You

Ke a leboga

017/05/2010

ADOPTION OF IDP FOR FISCAL YEAR 2010/2011

REF NO: 2/13

The Council has resolved:

- a) That IDP for fiscal year 2010/2011 be adopted.

Signature Speaker.....

Date.....

018/05/2010

ADOPTION OF BUDGET FINANCIAL YEAR 2010/2011

REF NO: 5/1/11

Council has resolved:

- a) That Council notes and adopts the budget for the financial year 2010/2011, as per MFMA section 16 (3) (a) – (m)
- b) That Council recognises that the attached tables do not consist of the tables of the new budget format as required by National Treasury.
- c) That the correct tables, reflecting the amount in the tables tabled before Council be filled in before the approved budget is submitted to National and Provincial Treasury.
- d) That Cllr. Groenewald from Democratic Alliance has exonerated himself from adopting the Budget of Financial year 2010/2011.

Signature Speaker.....

Date.....

019/05/2010

**REVIEWED BUDGET-RELATED POLICIES FOR THE FINANCIAL YEAR
2010/2011**

Council has resolved:

- a. That Council note and adopts the reviewed budget-related policies for the financial year 2010/2011.
- b) Budget-related policies:
 - Indigent policy
 - Cash and Investment policy
 - Credit Control and Debt Collection policy
 - Bad Debts Write-Off policy
 - Property Rates policy
 - Supply Chain Management policy
 - Debt Collection Strategy
 - By-Laws on Property Rates Policy
 - Budget Policy
 - Tariffs Policy
 - Travel and Subsistence
 - Fixed Assets Policy
 - Credit card policy
 - Fraud prevention policy
- c) That the following three policies
 - Leave Policy,
 - Transport Policy and
 - Travel and Subsistencebe referred back to the portfolio committee of Corporate Services for finalisation process including the discussion at the LLF.

TSWAING LOCAL MUNICIPALITY

REPORT ON REVISED BUDGET:

On recommendation of the Dept of Local Government and Traditional affairs of the North West Province, some aspects of the budget approved on 31 May 2010 were reviewed and revised.

REPORT:

1. The tariffs as approved stay the same.
2. The approved tariffs were applied to the statistics of the levies for services and the amount of own income were managed to increase from R 44 907 997 to R 53 272 087.
3. Salaries: The salary budget was decreased by means of a cut in budgeted overtime to the amount of R 832 470.
4. Expenditure: The amount budgeted for purchase of electricity from Eskom was increased with an amount of R 4 534 968 to cater for the increase in the tariffs of Eskom. Provision was made for doubtful debt to the amount of R 4 500 000 which was not in the previous budget.

The total expenditure amounts to R 186 958 927 and the total income to R 187 521 087 which leaves a budget surplus of R 562 160.

It is recommended that the revised budget be approved.

023/06/2010

ADOPTION OF BUDGET FINANCIAL YEAR 2010/2011

REF NO: 5/1/11

The Council has resolved:

- a) That resolution no. 018/05/2010 be rescind.
- b) That Council notes and adopts the budget for the financial year 2010/2011.

024/06/2010

WORKSKILLS PLAN AND ANNUAL TRAINING REPORT

3/1/2/13

The Council has resolved:

- a) That the council note Work Skills Plan and Annual Training Report.

8. REPORT BY THE ADMINISTRATOR

The meeting was officially closed at 17:30.

**TSWAING LOCAL MUNICIPALITY
BUDGET FOR THE FINANCIAL YEAR 2010/2011**

BACKGROUND AND LEGAL FRAMEWORK

In terms of the Municipal Finance Management Act No. 56 of 2003 (MFMA) section 16, the Mayor of the municipality must table the annual budget at a council meeting 90 days before the start of the budget year.

CONTENTS OF THE ANNUAL BUDGET AND SUPPORTING DOCUMENTS

In terms of the Municipal Finance Management Act, No. 56 of 2003, section 17 (1) a municipality must prepare a budget in a prescribed format:-

- 'setting out realistically anticipated revenue for the budget year from each revenue source;
- appropriating expenditure for the budget year under the different votes of the municipality;
- setting out indicative revenue per revenue source and projected expenditure by vote for the two financial years following the budget year;
- setting out estimated revenue and expenditure by vote for the current year and actual revenue and expenditure by vote for the financial year preceding the current year'.

The second part goes further to state that an annual budget must generally be divided into capital and an operational budget in accordance with the international best practice.

The Act further states that an annual budget may be funded from:-

- realistically anticipated revenue to be collected;
- cash-backed accumulated funds from previous years surpluses not committed for other purposes; and
- borrowed funds, but only for the capital budget.

RECOMMENDATION

- a) That Council adopts the budget for the financial year 2010/2013, as per MFMA section 16 (3) (a)-(m).

1. TOTAL BUDGET

	Approved Budget 2009/2010	Adjustmnt Budget 2009/2010	Budget 2010/2011	Indicative Budget 2011/2012	Indicative Budget 2012/2013
Income	153,833,125	151,668,897	187,521,087	196,498,276	238,280,756
Expenditure	153,833,125	151,668,801	186,958,927	188,033,528	219,754,518
Surplus	0	0	562,160	8,464,748	18,526,238

2. REVENUE**OWN REVENUE**

Assessment Rates	4,347,990	4,347,990	6,958,572	7,390,003	7,826,014
Service Charges	40,537,500	35,038,773	41,822,015	44,414,980	47,035,464
Interest Received	2,629,134	2,629,134	992,500	1,054,035	1,116,223
Fines	962,000	965,000	1,166,000	1,238,292	1,311,351
Licence and Permits	2,723,500	2,790,000	2,333,000	2,477,646	2,623,827
Total	51,200,124	45,770,897	53,272,087	56,574,956	59,912,879

3. GRANTS AND SUBSIDIES**National Governments**

Equitable Share	36,521,000	38,135,000	46,649,000	52,718,000	58,127,000
Equitable Share - Councillors	1,289,000	1,289,000	1,445,000	1,445,000	1,445,000
Municipal Infrastructure Grant (MIG)	15,653,000	15,653,000	17,434,000	20,968,000	25,495,000
Municipal Systems Improvement Grant (MSIG)	735,000	735,000	750,000	840,000	800,000
Municipal Finance Management Grant (MFMG)	1,000,000	1,000,000	1,250,000	1,250,000	1,500,000
Integrated National Electricity Programme Grant (INEP)	6,721,000	3,372,000	15,440,000	4,500,000	24,545,000
Expanded Public Works Programme Grant	-	-	870,000	0	0
Total	61,919,000	60,184,000	83,838,000	81,721,000	111,912,000

4. PROVINCIAL GOVERNMENT

Library Grant	360,000	5,360,000	360,000	382,320	404,877
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	Approved Budget 2009/2010	Adjustmnt Budget 2009/2010	Budget 2010/2011	Indicative Budget 2011/2012	Indicative Budget 2012/2013
5. NGAKA MODIRI MOLEMA DISTRICT MUNICIPALITY					
Water	15,378,000	15,378,000	19,674,000	23,916,000	27,628,000
Sanitation	10,142,000	10,142,000	12,976,000	12,976,000	12,976,000
Municipal Infrastructure Grant (MIG)	14,834,000	14,834,000	17,401,000	20,928,000	25,447,000
Total	40,354,000.00	40,354,000	50,051,000	57,820,000	66,051,000
TOTAL GRANTS	102,633,000	105,898,000	134,249,000	139,923,320	178,367,877
TOTAL REVENUE	153,833,124	151,668,897	187,521,087	196,498,276	238,280,756
6. EXPENDITURE					
Salary - Officials	42,710,683	46,204,862	49,340,492	51,602,040	54,646,561
Salary - Councillors	6,710,942	6,791,539	7,247,817	7,697,181	8,151,315
Bulk - Electricity	9,500,000	11,200,000	16,334,968	17,347,736	18,371,252
Water	700,000	920,000	850,000	902,700	955,959
General Expenses	17,129,100	21,103,400	20,060,150	21,303,879	22,560,809
Repairs and Maintenance	2,122,000	3,240,000	4,030,500	4,280,391	4,532,934
Contribution to Fixed Assets	70,371,401	59,909,000	83,795,000	76,485,000	101,462,000
Contribution to Provisions	1,500,000	1,500,000	4,500,000	4,779,000	5,060,961
Contribution to Conditional Grant	2,289,000	-	0	2,786,000	3,113,000
Depreciation	800,000	800,000	800,000	849,600	899,726
TOTAL EXPENDITURE	153,833,126.00	151,668,801	186,958,927	188,033,528	219,754,518

7. CAPITAL PROJECTS

PROJECTS FUNDED FROM MUNICIPAL INFRASTRUCTURE GRANT (MIG)

Villages High Mast Lighting.....

TOTAL MIG	-	-	17,434,000	-	-
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PROJECTS FUNDED FROM INTEGRATED NATIONAL ELECTRICITY PROGRAMME (INEP)

Letsopa Ext 5 (500 Houses)			3,600,000		
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Agisanang Ext 2 & 3			6,900,000		
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Rural villages & Extended areas			8,490,000		
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TOTAL	-	-	15,440,000	-	-
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PROJECTS FUNDED FROM THE DISTRICT MUNICIPALITY (NMMDM)

Water	-	-	19,674,000	-	-
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Sanitation	-	-	12,976,000	-	-
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Municipal Infrastructure Grant (MIG)	-	-	17,401,000	-	-
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Total	-	-	50,051,000	-	-
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PROJECTS FUNDED FROM EXPANDED PUBLIC WORKS PROGRAMME (EPWP)

EPWP	-	-	870,000	-	-
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TOTAL CAPITAL ROJECTS	-	-	83,795,000	-	-
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PROJECTS FUNDED FROM THE DISTRICT MUNICIPALITY (NMMDM)

WATER INFRASTRUCTURE

Deelpan Water Supply	-	-	3,000,000		
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Ward 3 Bulk Water Supply(Middleton A,B & C	-	-	2,000,000		
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Sannieshof & Agisanang Bulk Water Supply & Reticulation	-	-	4,850,000		
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Delareyville Bulk Water Supply	-	-	4,000,000		
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Delareyville Ext 8 Water Supply	-	-	1,000,000		
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Ottosdal & Letsopa Bulk Water Supply & Reticulation	-	-	5,000,000		
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TOTAL	-	-	19,850,000
SANITATION INFRASTRUCTURE			
Witpan 1 & 2 Rural Sanitation	-	-	4,000,000
Direetsane Rural Sanitation	-	-	2,900,000
Geluk Rural Sanitation	-	-	450,000
Rooidak rural Sanitation	-	-	200,000
Skierlik Rural Sanitation	-	-	400,000
Line Rural Sanitation	-	-	200,000
Manamolela 1,2 & 3 Rural Sanitation	-	-	600,000
Geysdorp Rural Sanitation	-	-	3,000,000
TOTAL			11,750,000

**TSWANG LOCAL MUNICIPALITY
BUDGET FOR THE FINANCIAL YEAR 2010/2013**

OPERATING BUDGET SUMMARY	Preceding Year 2007/08	Adjusted Budget 2008/09	Approved Budget 2009/10	Adjustmnt Budget 2009/10	Current Year 2008/09		Medium Term Revenue and Exp Framework		
	Audited Actual 2007/08				Actual 31/12/2008	Full Year Forecast	Budget 2010/11	Indicative Budget 2011/12	Indicative Budget 2012/13
REVENUE SOURCE									
Assessment Rates									
Property Rates	-8,000,000.00	-6,500,000.00	-6,500,000.00	-4,347,960.00	-3,094,482.99	-6,188,965.98	-6,958,572.00	-7,390,003.46	-7,826,013.67
Property Rates - Penalties imposed & collection charges	-	-	-	-	-	-	-	-	-
Service Charges									
Electricity Revenue from Tariffs	-12,800,000.00	-11,428,000.00	-11,428,000.00	-11,400,000.00	-2,716,442.45	-5,432,884.90	-15,908,416.00	-16,892,813.79	-17,889,278.01
Electricity Revenue Basic	-	-1,600,000.00	-1,600,000.00	-2,154,000.00	-	-	-3,627,733.00	-3,852,652.45	-4,079,958.94
Electricity Revenue Prepaid	-500,000.00	-1,350,000.00	-1,350,000.00	-2,125,300.00	-684,512.00	-1,369,024.00	-3,080,958.00	-3,271,977.40	-3,465,024.06
Water Revenue from Tariffs	-14,400,000.00	-15,000,000.00	-15,000,000.00	-3,500,000.00	-	-	-3,131,047.00	-3,325,171.91	-3,521,357.06
Water Revenue Basic	-	-1,500,000.00	-1,500,000.00	-1,748,000.00	-	-	-1,877,823.00	-1,994,035.63	-2,111,683.73
Sanitation Revenue from Tariffs	-	-	-	-	-	-	-	-	-
Waste Removal Revenue from Tariffs	-8,500,000.00	-6,500,000.00	-6,500,000.00	-8,500,000.00	-2,507,915.25	-5,015,830.50	-6,122,824.00	-6,502,439.09	-6,886,082.99
Refuse Removal Revenue from Tariffs	-2,800,000.00	-2,400,000.00	-2,400,000.00	-2,980,000.00	-1,080,039.00	-2,160,076.00	-4,472,014.00	-4,749,278.87	-5,029,486.32
Other Income	-748,000.00	-412,050.00	-412,050.00	-4,188,473.00	-106,321.06	-212,642.12	-3,138,400.00	-3,332,980.80	-3,529,626.87
Gain on Sale of Property, Plant and Equipment	-500,000.00	-	-	-	-	-	-	-	-
Rental of Facilities and Equipment	-295,000.00	-456,000.00	-456,000.00	-445,000.00	-283,019.97	-528,039.94	-485,000.00	-493,830.00	-522,985.97
Interest									
Interest on External Investment	-	-	-	-	-	-	-	-	-
Interest on Bank Balance	-10,000.00	-160,000.00	-160,000.00	-140,000.00	-86,092.74	-172,185.48	-142,500.00	-151,335.00	-160,263.77
Interest on Outstanding Debtors	-2,900,000.00	-2,900,000.00	-2,900,000.00	-2,489,134.00	-	-	-850,000.00	-902,700.00	-955,959.30
Divident Recalvad	-	-	-	-	-	-	-	-	-
Finea									
Traffic	-850,000.00	-950,000.00	-950,000.00	-950,000.00	-108,800.00	-217,800.00	-1,151,000.00	-1,222,382.00	-1,294,481.38
Library	-5,000.00	-10,000.00	-10,000.00	-15,000.00	-6,435.55	-12,871.10	-15,000.00	-15,930.00	-16,889.87
Licence and Permits									
Licence and Permits	-700,000.00	-2,714,000.00	-2,714,000.00	-2,790,000.00	-683,805.57	-1,367,611.14	-2,333,000.00	-2,477,848.00	-2,823,827.11
National Government Transfers									
Equitable Shara	-22,539,000.00	-27,635,000.00	-27,635,000.00	-39,424,000.00	-14,462,065.00	-28,924,130.00	-48,094,000.00	-54,183,000.00	-59,572,000.00
Councillors Remuneration	-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant	-7,208,000.00	-11,778,000.00	-11,778,000.00	-15,853,000.00	-7,300,877.03	-14,601,754.08	-17,434,000.00	-20,968,000.00	-25,495,000.00
Municipal System Improvement Grant	-735,000.00	-735,000.00	-735,000.00	-735,000.00	-741,315.79	-1,482,831.58	-750,000.00	-840,000.00	-800,000.00
LG Finance Management Grant	-500,000.00	-1,250,000.00	-1,250,000.00	-1,000,000.00	-1,250,000.00	-2,500,000.00	-1,250,000.00	-1,250,000.00	-1,500,000.00
Integrated National Electricity Programme	-2,819,000.00	-7,493,000.00	-7,493,000.00	-3,372,000.00	-	-	-15,440,000.00	-4,500,000.00	-24,545,000.00
Expanded Public Works Progr. Grant	-	-	-	-	-	-	-870,000.00	0.00	0.00
Provincial Government Transfers									
Conditional Grant: Library Services	-250,000.00	-360,000.00	-360,000.00	-5,360,000.00	-360,000.00	-720,000.00	-360,000.00	-382,320.00	-404,876.88
Ngaka Modiri Molema District Municipality									
Refund for Agency Services - Water & Sanitation	-	-12,000,000.00	-12,000,000.00	-25,520,000.00	-4,422,086.21	-8,844,172.42	-32,650,000.00	-36,892,000.00	-40,604,000.00
Refund for Agency Services - MIG	-	-	-14,834,000.00	-14,834,000.00	-	-	-17,401,000.00	-20,928,000.00	-25,447,000.00
TOTAL INCOME	-84,657,000	-116,131,050.00	-129,965,060.00	-161,668,897.00	-39,874,209.61	-79,748,419	-187,521,087.00	-196,498,276.39	-238,280,765.70

OPERATING EXPENDITURE PER CATEGORY	Preceding Year 2007/08	Adjusted Budget 2008/09	Approved Budget 2009/10	Adjustmnt Budget 2008/10	Current Year 2008/09		Budget 2010/11	Indicative Budget 2011/12	Indicative Budget 2012/13
	Audited Actual 2007/08				Actual 31/12/2008	Full Year Forecast			
Salaries, Wages and Allowances - Officials	37,888,722.00	38,637,429.39	46,204,861.67	48,204,861.67	17,751,838.37	35,503,878.74	49,340,491.88	51,602,040.37	54,846,560.76
Salaries, Wages and Allowances - Councillors	8,174,500.00	8,896,798.00	6,791,539.65	6,791,538.85	3,299,950.50	8,598,801.00	7,247,818.83	7,887,181.47	8,151,315.18
Bulk Purchases - Electricity	8,400,000.00	9,500,000.00	9,500,000.00	11,200,000.00	5,794,175.08	11,588,350.18	16,334,968.00	17,347,736.02	18,371,252.44
Bulk Purchases - Water	500,000.00	500,000.00	700,000.00	920,000.00	233,451.13	465,902.28	850,000.00	802,700.00	955,968.30
General Expenses	20,189,604.70	41,930,180.00	23,023,400.00	21,103,400.00	-	-	20,060,150.00	21,303,879.32	22,560,808.82
Repairs and Maintenance	1,702,000.00	1,803,000.00	3,312,000.00	3,240,000.00	611,165.87	1,222,331.74	4,030,500.00	4,280,381.00	4,532,834.07
Capital Charges	100,000.00	50,000.00	50,000.00	-	-	-	-	-	-
Contribution to Fixed Assets	-	800,000.00	59,909,000.00	59,909,000.00	7,752.00	15,504.00	83,795,000.00	78,485,000.00	101,462,000.00
Contributions to Provisions	9,819,478.00	12,500,000.00	1,500,000.00	1,500,000.00	569,485.84	1,138,971.68	4,500,000.00	4,779,000.00	5,060,961.00
Contributions to Conditional (Grants) Expenditure	-	2,318,691.00	0.00	-	-	-	-	2,786,000.00	3,113,000.00
Depreciation	-	50,000.00	750,000.00	800,000.00	-	-	800,000.00	849,600.00	899,726.40
TOTAL EXPENDITURE	84,674,305	114,686,076.39	151,740,801.32	161,668,801.32	28,287,818	66,535,838	185,958,926.71	188,033,528.18	219,754,518.07
NET SURPLUS / (DEFICIT)	17,306	-544,873.61	21,775,751.32	-85.68	-11,606,391	-23,212,782	-582,180.29	-8,464,748.21	-18,526,237.53